

CITY COUNCIL STRATEGIC PRIORITIES SCORECARD - APPROVED 4/18/17

PRIORITY AREA #1: ENHANCE PUBLIC SAFETY AND EMERGENCY PREPAREDNESS

NO.	OUTCOME	FY 15-16 Second Half (Jan-June)	FY 16-17 First Half (Jul-Dec)	LEAD/ SUPPORT DEPARTMENT	COMMENTS
1A	GOAL STATEMENT: IMPLEMENT A LONG-TERM CRIME AND VIOLENCE REDUCTION STRATEGY				
	Develop a Citywide Crime and Violence Reduction Plan that involves all stakeholders			Police Department (PD)	This goal requires tracking to ensure continued update, improvements and results.
1	Maintain long-term Community Policing plan that addresses: Prevention, Intervention, Enforcement & Sustainability. Work with Police Activity League (PAL) to develop programs and youth outreach.	Ongoing	Implemented	Implement new long-term strategies and review ideas from Community members and Police Staff.	Implemented and ongoing. The department is using these strategies that include Town Hall and Beat meetings, attendance at community events throughout the city, expanding the FIT Zones to include the new CLEAN Zone program to abate litter and graffiti, obtaining a \$75K grant to fund the FIT/CLEAN zones, establishing a liaison with the school district, and connecting the department with community and faith based groups. In addition to the community based effort, EPA PD is now sharing crime data and working in partnership with surrounding law enforcement agencies to solve cases by using all available resources. The department continues to be involved with community based organizations such as OneEPA and the Crime reduction task force.
1B	GOAL STATEMENT: IMPLEMENT ANTI-GRAFFITI PROGRAM				
	Reduce graffiti in the City			PD & Department of Public Works (DPW)	
1	Implement a graffiti prevention program, i.e., graffiti wall, other.	In Process	Implemented	Clean Zone program continued to provide support to PW in City areas where graffiti was reported. The Clean Zone grant will expire in June 2017.	Established the CLEAN Zone program to support Public works effort to remove graffiti. Obtained a \$75K grant to support community groups removing graffiti and obtaining paint removal supplies from a local vendor.
2	Explore civil sanctions against chronic violators/locations	In Process	Not Implemented	Explore issue in November, after adoption and certification of General Plan and EIR, and placing ballot measures (Ongoing)	PD will work with Public Works and City Attorney's office to research issue and develop prosecuting process and sanction options.

NO.	OUTCOME	FY 14-15 Second Half (Jan-June)	FY 15-16 First Half (Jul-Dec)	LEAD/ SUPPORT DEPARTMENT	COMMENTS
1C	GOAL STATEMENT: CONDUCT EDUCATION AND OUTREACH ON FIRE SAFETY AND EMERGENCY PREPARATION AND DEVELOP COMMUNITY EMERGENCY RESPONSE TEAM (CERT) TRAINING PROGRAM				
1	Maintain high level of Emergency Response readiness	Ongoing	Implemented	The City's ASD is coordinating the training and supplies for the City Emergency Response while PD supplies support/Training services.	Will continue coordinating with Menlo Park Fire Protection District to provide training and follow-up with CERT members to organize quarterly meetings and exercises.

PRIORITY AREA #2: ENHANCE ECONOMIC VITALITY					
2A	GOAL STATEMENT: PROVIDE ASSISTANCE TO SMALL BUSINESSES (PERMITTING, LICENSING, AND SUPPORT)				
	Prepare small business assistance plan			C&EDD	
1	Prepare and implement small business assistance plan.	Pending	Not Completed	Council to consider small business support program in April 2016	Scheduled to now be completed in FY 16-17.
2B	GOAL STATEMENT: GENERAL FUND MONIES ARE SET ASIDE FOR CAPITAL IMPROVEMENTS				
	Develop a Process to systematically allocate capital improvement funding.			Finance and C&EDD	This goal requires tracking to ensure continued update, improvements, and results.
1	Adopt Capital Improvement Plan Budget	Completed	Completed	On-going	Capital Improvement Plan Budget will be updated in FY 2016-18 budget processes.
2	Ensure proper monitoring and controls in place and formally present project carry forward balances each year.	Initiated	Completed	On-going	Finance initiated major 4 year look back to implement forward balances from FY2014-15. Finance completed "look-back" project. All Council-approved appropriation adjustments are recorded in G/L system. Capital budget was appropriated in Adopted Budget in FY 15-16. Capital roll forwards was presented in February 2016.

NO.	OUTCOME	FY 14-15 Second Half (Jan-June)	FY 15-16 First Half (Jul-Dec)	LEAD/ SUPPORT DEPARTMENT	COMMENTS
2C	GOAL STATEMENT: DEVELOP AND IMPLEMENT APPROPRIATE DEVELOPMENT IMPACT FEES				
	City Council to adopt development impact fees and inclusionary impact fees			Lead: C&EDD Support: City Attorney (CA), City Manager (CM) Offices, and Finance	This goal requires tracking to ensure continued update, improvements, and results.
1	Adopt Development Impact Fee program	Pending	Ongoing		Awarded contract to consultant (AECOM) in December 2015. Planning to adopt County's Affordable Housing Commercial Linkage Fee. To be completed second part 2016.

PRIORITY AREA #3: INCREASE ORGANIZATIONAL EFFECTIVENESS AND EFFICIENCY					
3A	GOAL STATEMENT: ADDRESS STRUCTURAL DEFICIT AND ESTABLISH STEPS TO RESOLVE IT				
	Provide a long term financial plan and an annual balanced budget			Lead: CM & Finance,	Support: All Departments
1	Provide revenue options for City Council consideration	In Progress	Complete		Staff will provide recommendations for Council consideration.
2	Provide 5 year and 10 year financial overview	In Progress	Five Year Complete		Five year Forecast will be presented during FY16-18 budget process, currently no staff resources to prepare 10 year.
3B	GOAL: DEVELOP A STAFF WORKFORCE PROFESSIONAL GROWTH PLAN				
	Operate an effective and efficient organization			Lead: CM's Office Support: All Dpts.	This goal requires tracking to ensure continued update, improvements, and results.
1	Promote and provide customer service training to staff	In Progress	Ongoing		Ongoing. We will be offering Customer Service Training to all Interns at City Hall. HR Manager is developing a training program and Customer Service standards for all City Employees.

NO.	OUTCOME	FY 14-15 Second Half (Jan-June)	FY 15-16 First Half (Jul-Dec)	LEAD/ SUPPORT DEPARTMENT	COMMENTS
3C	GOAL STATEMENT: IDENTIFY SYSTEMS INVESTMENT OPPORTUNITIES TO IMPROVE ORGANIZATIONAL EFFECTIVENESS AND EFFICIENCY				
	Present options for replacing antiquated financial software and acquiring Human Resources Information System (HRIS) and Records Management systems			Lead: CM's Office. Support: Finance, City Clerk, & ASD	This goal will require additional funding resources and will be added to the CIP Plan. FY 2016-18 budget will include funds for IT assessment study as well as initial estimates for systems listed.
1	Assess financial system needs, including data, budgeting, and reporting requirements	In Progress	On hold pending other priorities	Assigned to Administrative Services	Assessment has been on hold due to staffing resources and competing priorities, but an Implementation Readiness Assessment is planned for FY16-17. Potential implementation to occur in second half of FY16-17, or FY17-18.
2	Assess human resources needs and integration with financial software	In Progress	Assessment Study to start in FY16-17	Administrative Services	Ongoing HR Manager recruitment. HR and finance system should be integrated. Administrative Services will conduct an assessment study to find alternative HR, IS, and payroll systems other cities use. Integration benefits may be substantial, including lower costs, streamlined operations, increase productivity. However, system migration would require substantial staffing time and resources currently not available.
3	Identify systems options and cost estimates	Pending	Assessment Study to start in FY16-17.	Administrative Services	FY 2016-17 Implementation Readiness Assessment.
4	Report findings to the Finance and Budget Committee and the City Council and identify funding and approval to make the systems investments	Pending	Report after results of Assessment Study	City Manager	Finding to be reported to Budget and Finance Committee after results of Readiness Assessment is completed.

PRIORITY AREA #4: IMPROVE PUBLIC FACILITIES AND INFRASTRUCTURE					
NO.	OUTCOME	FY 14-15 Second Half (Jan-June)	FY 15-16 First Half (Jul-Dec)	LEAD/ SUPPORT DEPARTMENT	COMMENTS
4A	GOAL STATEMENT: IMPLEMENT SAFE ROUTES TO SCHOOL (SR2S/SRTS) IMPROVEMENT PROGRAM				
	Make school zones safer through the accommodation of multi-modal access			Lead: C&EDD / DPW. Support: CA's Office and Finance	This goal will require additional funding resources. This goal will be added to the CIP Plan.
1	Complete SRTS projects (complete construction)	In Progress	Completed	C&EDD & DPW	Due to the high bid proposal cost in Summer 2016, all project bids were rejected. The project was rebid in October and a contractor has been selected. Construction will be starting in early 2017, with anticipated completion in Summer 2017.
2	Prepare grant applications for future TAP cycles based upon "Existing Conditions" report	In Progress	Completed		The Alternative Transportation Program (ATP) replaced the previous Safe Routes to Schools grants. The City successfully obtained \$8.6 million toward the construction of the Pedestrian/Bicycle Overcrossing over 101 at Pad D/Newell St. Staff continues to monitor upcoming grants for funding of public infrastructure projects.
4B	GOAL STATEMENT: COMPLETE BAY ROAD AND RELATED INFRASTRUCTURE				
	Complete Bay Road and related Infrastructure			Lead: C&EDD & DPW. Support: CA's Office and Finance	This goal will require additional funding resources. This goal will be added to the CIP Plan.
1	Complete design of road, utilities and related infrastructure and environmental review (CEQA/NEPA)	In Progress	In Progress	C&EDD & DPW	Construction of underground utilities started in December 2016. Design and environmental are being finalized, anticipated design completion is Spring 2017.
2	Advertise, solicit bid, review and award bid(s) for construction of Bay Road	Pending	Pending Design Completion		Upon completion of roadway Design, anticipated in Spring 2017.

NO.	OUTCOME	FY 14-15 Second Half (Jan-June)	FY 15-16 First Half (Jul-Dec)	LEAD/ SUPPORT DEPARTMENT	COMMENTS
3	Complete Runnymede Phase 2 drainage basin and extend culverts from Bay Road	In Progress	In Progress		Construction work on the improvements started September 1, 2014. EPASD contractor working to resolve utility conflicts. Anticipated completion February 2017
4C	GOAL STATEMENT: ENHANCE PEDESTRIAN/BICYCLE INTERCONNECTIVITY				
	1) Complete University Avenue Interchange and 2) complete design of Highway 101 Pedestrian & Bicycle Overcrossing (POC) at Newell Road & Clarke			Lead: C&EDD & DPW. Support: CA's Office and Finance	This goal will require additional funding resources. These projects are included in the CIP Plan.
1	Complete design modifications of University Avenue Interchange and complete updated traffic analysis	In Progress	In Progress	C&EDD & DPW	Design modifications reviewed and considered unfeasible. New Design and Environmental work is currently underway. Caltrans approved the preliminary bridge design in October 2016, which is a major milestone. Estimated completion Fall 2017.
2	Advertise, solicit bids, review and award bid(s) for construction of University Avenue Interchange	Pending Design	Pending - Project on hold until funding identified		The City was approved for \$5 million from San Mateo County Transportation Authority (TA) toward the construction of the overcrossing. Since the original design has been changed, the TA indicated that the project purpose and need might not qualify under Measure A funding priorities. The City is still negotiating with the TA to maintain the \$5M grant. The project is on hold until a source of funding is identified. The City still had about \$1.5 million of earmark federal funding for the project.
3	Submit grant applications seeking funding for design and construction of Highway 101 POC	In Progress	Complete but Ongoing		Staff was successful in obtaining TAP grant for \$8.6 million towards construction. Additional funding may be needed.
4D	GOAL STATEMENT: CONSOLIDATION OF CITY FACILITIES				
	Explore options for consolidating City facilities			City Manager's Office	This goal will require additional funding resources.
1	Re-examine current City Hall facility to better utilize space to accommodate staff	Completed	Ongoing		Completed: more intensive use of current space is not anticipated. Ongoing lease negotiations with the County may facilitate potential tenant and space arrangement improvements.

NO.	OUTCOME	FY 14-15 Second Half (Jan-June)	FY 15-16 First Half (Jul-Dec)	LEAD/ SUPPORT DEPARTMENT	COMMENTS
2	Develop a Public Facilities Plan	In Progress	Ongoing		Preliminary space needs assessment, and lease negotiations underway. Working on stabilizing leases for all City facilities. Will contract with Engineer/Architect to examine options at SLLI.
4E GOAL STATEMENT: PROVIDE ADEQUATE DOMESTIC WATER TO CUSTOMERS IN THE CITY OF EAST PALO ALTO WATER SYSTEM					
	Develop additional domestic water supplies to address current and future needs			C&EDD & DPW	This goal will require additional funding resources.
1	Implement City water supply blueprint		In Progress		Pursue water supply transfer options. Recommend uses of adopted Water Capital Surcharge
2	Complete construction of Gloria Way Well including treatment facility	In Progress	In Progress		\$700K CDBG grant submitted to the San Mateo County Board of Supervisors and Prop 84 IRWM Grant of \$1.5m were awarded in 2015 for both Gloria Way Well and Pad D. Construction to start in Spring 2017.
3	Complete ground water management and monitoring plans & explore additional municipal wells (Pad D)	In Progress	In Progress		City completed Groundwater Management Plan in November 2015 and first year of groundwater monitoring in 2016. City awarded contract to EKI for design and environmental of Pad D, estimated completion Fall 2017
4F GOAL STATEMENT: MAINTAIN AND UPGRADE CITY'S WATER SYSTEM					
	Replace and enhance water conveyance facilities to provide consistent delivery of water to customers, meet fire flow requirements and address emergency storage needs			C&EDD & DPW Support: CA & CM's Offices	This goal will require additional funding resources.
1	Adopt City water conveyance and storage strategy	In Progress	In Progress		Pipe replacement strategy already identified in Water System Master Plan. Staff will submit grant applications, as they may become available, to fund pipe replacement and create storage capacity.

NO.	OUTCOME	FY 14-15 Second Half (Jan-June)	FY 15-16 First Half (Jul-Dec)	LEAD/ SUPPORT DEPARTMENT	COMMENTS
2	Negotiate agreement and complete construction of intertie with the City of Palo Alto	Pending	In Progress		Palo Alto has conceptually agreed to re-establishing the intertie at staff level. Pending staffing resources, agreement negotiations, and design completion, staff will complete improvements.
4G GOAL STATEMENT: ENHANCE FLOOD PROTECTION FOR RESIDENTS, BUSINESSES AND PROPERTY OWNERS					
Provide 100-year flood protection from San Francisquito Creek (SFCJPA) and San Francisco Bay				C&EDD & DPW	This goal will require additional funding resources.
1	Monitor SFCJPA Phase I project for the San Francisquito Creek (SFC)	In Progress	In Progress		Ongoing
2	Negotiate agreement with Santa Clara Valley Water District (SCVWD) for maintenance of SFC enhanced levee and creek banks from Hwy 101 to border with Menlo Park	In Progress	In Progress		Entered into a Multi-agency Coordination Agreement for Emergency Response. Staff will continue exploring options for cost sharing and/or subcontracting levee and creek maintenance obligations. City added 600' of shotcrete covered sandbags north of Verbena and 400 feet of flood fence at Woodland and University. Purchased 1,200+ sandbags and deployed at existing low spots along the creek and several key staging area.
3	Work with Palo Alto on design of Newell Road Bridge	In Progress	In Progress		Palo Alto is preparing Environmental Impact Report. City staff submitted a letter of comment during the NOP process.
4	Work with SFCJPA on design of Phase II SFC improvements	In Progress	In Progress		Ongoing; project has slowed from original schedule; current emphasis has been focused in completing Phase I
5	Work with SFCJPA on Phase I (Planning study) of tidal levee project	In Progress	In Progress		The Planning and Housing Manager is participating in the San Mateo Sea Level Rise Policy Team, as a member, and coordinate expert assistance from NOAA which has improved interoperability of Palo Alto's existing systems with NOAAs.

NO.	OUTCOME	FY 14-15 Second Half (Jan-June)	FY 15-16 First Half (Jul-Dec)	LEAD/ SUPPORT DEPARTMENT	COMMENTS
4H	GOAL STATEMENT: DEVELOP A COMPREHENSIVE TRANSPORTATION & MOBILITY PLAN				
	1) Develop a Comprehensive City wide traffic mitigation and street parking strategy.			Lead: C&EDD & DPW. Support: CA's Office and Finance	This goal will require additional funding resources, supporting General Plan Goals T-6 & T-8
1	Adopt Transportation Demand Management and adequate street parking strategies	N.A.	Pending	Deferred until staffing resources are available	Develop TDM standards for new development, and public parking strategies to mitigate traffic congestion, and facilitate emergency access and bike and pedestrian circulation. RFP to be released in Spring 2017 to start the process. A Transportation Plan by 1/1/18.

PRIORITY AREA #5: IMPROVE COMMUNICATION AND ENHANCE COMMUNITY ENGAGEMENT					
5A	GOAL STATEMENT: ESTABLISH AND IMPLEMENT A WEBSITE MAINTENANCE AND MANAGEMENT PLAN				
	Provide a user friendly website for easy navigation to retrieve City information and/or services and maintain updated content			City Manager's Office	
1	Establish and implement a website management plan	Pending	Not completed		It will require prioritization and additional IT staffing resources
2	Identify appropriate staff and resources to maintain and update website content	Pending	Not completed		It will require prioritization and additional IT staffing resources

NO.	OUTCOME	FY 14-15 Second Half (Jan-June)	FY 15-16 First Half (Jul-Dec)	LEAD/ SUPPORT DEPARTMENT	COMMENTS
5B	GOAL STATEMENT: FOSTER COMMUNITY CULTURAL EVENTS AND ACTIVITIES IN PUBLIC SPACES SUCH AS PARKS				
	Conduct community events to further engage the community in public spaces			Lead: ASD & CM's Office. Support: All departments	This goal may require additional staffing and financial resources depending on extent of celebration desired.
1	Plan Open Space Events and Activities.	Pending			
5C	GOAL STATEMENT: DEVELOP A COMMUNICATION PLAN, INCLUDING TOPICS, SCHEDULES, MEDIA AND BRANDING/MESSAGING				
	Develop a Communications Plan to provide options on how information is delivered to the community.			Lead: CM's Office & ASD. Support: All departments	This goal will require additional funding and staffing resources
1	Present communication plan & Community Calendar to CC	Pending	Not completed		Additional staff (Public Information Officer) needed
2	Implement approved communication plan	Pending	Not completed		Implementation upon Council approval
3	Incorporate Community Opinion Survey into communication plan	Pending	Not completed		Implementation upon Council approval

PRIORITY AREA #6: CREATE A HEALTHY AND SAFE COMMUNITY					
NO.	OUTCOME	FY 14-15 Second Half (Jan- June)	FY 15-16 First Half (Jul-Dec)	LEAD/ SUPPORT DEPARTMENT	COMMENTS
6A	GOAL STATEMENT: IMPROVE PEDESTRIAN AND BICYCLE ACCESS AND SAFETY AT ALL SCHOOL ZONES				
	Make school zones safer through a collaborative study, implementation and enforcement program			Lead: C&EDD & DPW. Support: PD	This goal will require additional funding resources
1	Complete an “Existing Conditions” Report	In Process	In Process	C&EDD & DPW	Accessibility Study & Citywide Transition Plan adopted as part of the CIP; report to be prepared in FY16-17
2	Identify projects for inclusion in TAP program	Ongoing	Ongoing		Ongoing. Awaiting additional state and federal government issuance of Notice of Funding Availability
3	Collaborate with Police Department and Ravenswood City School District (RCSD) on enforcement of various operational safety measures (e.g. no parking, crosswalks, stop signs and traffic enforcement)	Ongoing	Ongoing		Implementation of the Bicycle Transportation Plan’s SRTS/TAP component regarding safe, secure and available bicycle racks is complete with new 65 bicycle racks serving school children deployed during the 2015/2016 holiday season.
6B	GOAL STATEMENT: COMPLETE A JOINT USE FACILITIES AGREEMENT WITH RAVENSWOOD CITY SCHOOL DISTRICT				
	Negotiate an agreement with the school districts to improve capacity and options to sponsor and operate programs and events for the residents of East Palo Alto			Lead: CM’s Office Support: CA’s Office, Finance and C&EDD	This goal will require additional staffing and funding resources
1	Conduct inventory of available facilities	Pending	Not completed		Not completed due to Administrative Services and Legal staff time availability, and competing priorities.
2	Continue negotiation of a joint use agreement	Ongoing	Ongoing		Initial contact has been made with District to begin discussions.
3	Approve joint use agreement by all agencies	Pending	Pending		Agreement will be brought to the Council for approval after completing negotiations.

NO.	OUTCOME	FY 14-15 Second Half (Jan-June)	FY 15-16 First Half (Jul-Dec)	LEAD/ SUPPORT DEPARTMENT	COMMENTS
6C	GOAL STATEMENT: FULLY IMPLEMENT THE RENT STABILIZATION PROGRAM				
1	Continue Administration of new Ordinance -_Conduct community outreach to educate both landlords and tenants of their rights under the new ordinance	Done/ Ongoing	Done/ Ongoing		The Program has greatly improved its website to make it more accessible to landlords and tenants; has created electronically fillable forms that can be easily accessed at the Program’s website; is making efforts to enlarge its email list; provides landlords already in the email list with copies of the Rent Stabilization Board meeting agendas; has done an additional mass mailing to tenants with information of new regulations and workshops; has had landlord attorneys, tenant attorneys; tenant advocates; county agencies doing presentations for landlords and tenants and the public at large on issues related to rent control. The Program has also done two regular mass mailings to tenants; one with registration information provided by landlords in February and the other one with information on the annual general adjustment in May. The Program continues to have an open door policy and answers inquiries from landlords, tenants, and the public at large who contact the Program in person, by phone and/or by email on a daily basis.
6D	GOAL STATEMENT: DEVELOP A COMPREHENSIVE HEALTHY COMMUNITIES PLAN AS A PART OF THE GENERAL PLAN UPDATE				
	Improve the health and safety of residents of East Palo Alto			Lead: C&EDD. Support: CA’s Office	
1	Initiate and engage community through outreach program	Ongoing	Ongoing		Outreach program developed in 2013, and is currently being implemented with General Plan Update
2	Engage public health agencies and other interest groups	Ongoing	Ongoing		Public Health Agencies and other interest groups were involved in the General Plan Update
3	Evaluate open space, parks and recreational opportunities as part of Westside Area Plan	Ongoing	Ongoing	CDD	A Park Master Plan should be completed by January 1, 2018.

NO.	OUTCOME	FY 14-15 Second Half (Jan-June)	FY 15-16 First Half (Jul-Dec)	LEAD/ SUPPORT DEPARTMENT	COMMENTS
6E	GOAL STATEMENT: DEVELOP A STRATEGY TO KEEP EAST PALO ALTO YOUTH ON EDUCATIONAL TRACK				
	Through My Brother's Keeper' initiative, develop plan to keep youth on educational track.			Administrative Services Department	
1	Convene Local Action Summit, and formulate recommendations for action	Ongoing	Ongoing		Continue working with consultant to prepare and launch a plan of action, next steps for implementation and initiative progress review.
6F	GOAL STATEMENT: DEVELOP A PARKS MASTER PLAN INCORPORATING CURRENT PROJECTS				
	Expand and enhance park facilities for EPA residents.			C&EDD	This goal will require additional funding and staffing resources.
1	Identify funding source for plan	Pending	Pending		Not initiated due to staffing vacancies and competing priorities.
2	Prepare Request for Proposals (RFP) and award contract	Pending	Pending		Not initiated due to staffing vacancies and competing priorities.
3	Develop Master Plan	Pending	Pending		A Park Master Plan should be completed by January 1, 2018.
4	Develop implementation plan (including evaluation of impact fee options) once Master Plan is completed	Pending	Pending		Will be undertaken after completion of Master Plan, and after Plan is funded.
5	Pursue expansion of MLK Park through exchange or acquisition of County owned land on Beech St.	Pending	Ongoing		Informal discussions had between County and City.
6	Complete design for Phases 2-5 of Cooley Landing Park	Ongoing	Partially completed		Construction of Phases II and III (access and utilities), and design of education center have been completed. City is resolving few remaining construction issues. Process to solicit an operator and maintenance partner is ongoing.

NO.	OUTCOME	FY 14-15 Second Half (Jan-June)	FY 15-16 First Half (Jul-Dec)	LEAD/ SUPPORT DEPARTMENT	COMMENTS
6G	GOAL STATEMENT: PRESERVE AND EXPAND AFFORDABLE HOUSING IN EAST PALO ALTO				
	Develop a Comprehensive Affordable Housing Strategy			C&EDD	
1	Review existing affordable housing stock and present to Council a strategy to preserve and expand affordable housing options that meet the needs of East Palo Alto residents.	Pending	Pending, to be initiated after adoption of the General Plan and EIR certification		A Comprehensive Housing Strategy should be completed by July 1, 2018.