April 27, 2020
To: Rachel Horst, Patrick Heisinger, Victor Ramirez
From: Nora Lake-Brown
Subject: Inclusionary Housing In Lieu Fee Update
DRA was retained by the City of East Palo to prepare an analysis estimating the in lieu fee associated with potential new requirements under the City's Inclusionary Housing Ordinance to help inform the City Council's consideration of the proposed changes. DRA estimates in lieu fees for both rental and owner housing using an analysis of prototypical housing developments appropriate for East Palo Alto, as summarized in the City of East Palo Alto Inclusionary Housing In Lieu Fee Analysis report dated September 19, 2019. This memorandum summarizes DRA's update of the in lieu fee estimates based on data available through the date of this memo.

The gap calculations are based on the City's intended use of any in-lieu fees raised. For the for-sale units, the in-lieu fee is calculated as the difference between affordable prices by income level and the median sales price of single-family detached or condominium units over the past 36 months'. This approximates the gap needed to assist a homebuyer at a target income level to purchase a market-rate home at an affordable housing costs, which is how the City is most likely to use in lieu fees for owner housing. For the rental units, the in lieu fee is calculated from the financing gap required to build affordable rental units using 4\% Low Income Housing Tax Credits (LIHTC or tax credits) assuming a blended affordability of $25 \%$ of the affordable units at $35 \%$ AMI, $50 \%$ of affordable units at $50 \%$ of AMI, and the remaining $25 \%$ of affordable units at $60 \%$ AMI. The City anticipates using in lieu fees to assist housing developers in developing affordable rental units as part of a new $4 \%$ tax credit-financed projects.

The calculated 2020 In Lieu Fees are summarized on the next page. The tables in Attachment A to this memo detail the updated calculations.

[^0]Rachel Horst, et al.
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| Ownership Housing In Lieu Fee Calculation <br> City of East Palo Alto <br> April, 2020 |  |
| :--- | :---: |
|  | Condominium Type |
| Affordable Purchase Price for 100\% AMI Household | $\$ 477,000$ |
| Market Sales Price <br> (SMC Association of Realtors 3-Yr Average) | $\$ 671,000$ |
| Gap for In-Lieu Fee (100\% AMI) | $\mathbf{\$ 1 9 4 , 0 0 0}$ per Unit <br> $\mathbf{\$ 2 2 7}$ <br> per Gross SF |

Sources: San Mateo County Association of Realtors, David Rosen \& Associates

| Renter Housing In-Lieu Fees per Affordable Unit and per Square Foot <br> City of East Palo Alto <br> April, 2020 |  |
| :--- | :---: |
|  | Apartments, <br> Structured Parking |
| Tax Credit Equity Per Unit | $\$ 233,000$ |
| Permanent Mortgage Financing Per Unit | $\$ 182,400$ <br> Total Sources Per Unit |
| Development Cost Per Unit | $\$ 650,000$ |
| Gap for In-Lieu Fee (Blended AMI) |  |

Source: David Rosen \& Associates

[^1]DAVID PAUL ROSEN \& ASSOCIATES
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# Attachment A East Palo Alto Affordability Gap and In Lieu Fee Tables 

4/27/20

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Table A-1
Summary of Indicated In Lieu Fees Per Affordable Unit and per Affordable Gross East Palo Alto Affordability Gap and In Lieu Fee Analysis

|  | Owner | Rental |
| :---: | :---: | :---: |
|  | Condominiums | Apts. w/ Struct. Pkg |
| Tenure | Owner | Rental |
| Total Residential Units | 175 | 175 |
| Affordable Residential Units | 35 | 35 |
| Site Area (SF) | 108,900 | 108,900 |
| Residential Net SF | 149,500 | 132,900 |
| Total Net SF | 149,500 | 132,900 |
| Building Efficiency Ratio | 80\% | 80\% |
| Residential Gross SF | 186,875 | 166,125 |
| Approximate Building Stories | 4 Stories | 4 Stories |
| Affordability Gap and In Lieu Fee, Owner Housing |  |  |
| 100\% AMI |  |  |
| Per Affordable Housing Unit | \$193,964 | N/A |
| Per Affordable Housing Gross Square Foot (GSF) | \$227.12 | N/A |
| Affordability Gap and In Lieu Fee, Renter Housing |  |  |
| Blended Affordability (1) |  | \$ |
| Per Affordable Housing Unit | N/A | \$250,063 |
| Per Affordable Housing Gross Square Foot (GSF) | N/A | \$263.42 |

(1) Assumes the following percentage distribution of affordable rental units by $\%$ of AMI:
$25 \%$ of affordable units at $35 \% \mathrm{AMI} ; 50 \%$ of affordable units at $50 \% \mathrm{AMI}$ and $25 \%$ of affordable units at $60 \%$ AMI. Hard costs in renter gap calculation assume payment of prevailing wages. Assumes leverage from 4\% Low Income Housing Tax Credits. Source: DRA.

Table A-2
Development Prototypes
East Palo Alto Affordability Gap and In Lieu Fee Analysis

|  | Condominiums | Apts. w/ Struct. Pkg |
| :---: | :---: | :---: |
| Total Housing Unit Count | 175 Units | 175 Units |
| Tenure | Owner | Rental |
| Existing Zoning |  |  |
| Permitted FAR |  |  |
| Total Site Area (Acre) | 2.50 Acres | 2.50 Acres |
| Total Site Area (SF) | 108,900 | 108,900 |
| Density (Units Per Acre) | 70 | 70 |
| Construction Type | Podium | Podium |
| Parking Type | Structured/UG | Structured/UG |
| Approximate Building Stories | 4 Stories | 4 Stories |
| Total Gross Building SF (Excl. Pkg.) | 186,875 | 166,125 |
| FAR Based on Gross SF | 1.7 | 1.5 |
| Net Residential Square Feet | 149,500 SF | 132,900 SF |
| Net SF Retail/Community Facility | 0 SF | 0 SF |
| Net SF Common Space | 0 SF | 0 SF |
| Total Net Building SF | 149,500 SF | 132,900 SF |
| Building Efficiency Ratio (\%) | 80\% | 80\% |
| Unit Bedroom Count Distribution |  |  |
| Studio/Loft | 0\% | 0\% |
| One Bedroom | 23\% | 40\% |
| Two Bedroom | 77\% | 50\% |
| Three Bedroom | 0\% | 10\% |
| Four Bedroom | 0\% | 0\% |
| Total | 100\% | 100\% |
| Units by BR Count |  |  |
| Studio/Loft | 0 | 0 |
| One Bedroom | 40 | 70 |
| Two Bedroom | 135 | 88 |
| Three Bedroom | 0 | 17 |
| Four Bedroom | 0 | 0 |
| Total Residential Units | 175 | 175 |
| Unit Size (Net SF) |  |  |
| Studio/Loft |  |  |
| One Bedroom | 700 SF | 650 SF |
| Two Bedroom | 900 SF | 800 SF |
| Three Bedroom | 1,100 SF | 1,000 SF |
| Four Bedroom |  |  |
| Average Unit Size | 854 SF | 759 SF |
| Parking Ratio (Spaces/Unit) |  |  |
| Studio/Loft | 1.00 | 0.00 |
| One Bedroom | 1.00 | 1.00 |
| Two Bedroom | 1.50 | 1.50 |
| Three Bedroom | 2.00 | 2.00 |
| Four Bedroom | 2.00 | 2.00 |
| Average Spaces/Unit | 1.39 | 1.35 |
| Structured/Underground Parking Spaces | 243 Spaces | 236 Spaces |
| Tuck-Under Parking Spaces | 0 Spaces | 0 Spaces |
| Surface Parking Spaces | 0 Spaces | 0 Spaces |
| Total Parking Spaces Provided | 243 Spaces | 236 Spaces |
| Gross SF/Parking Space (Incl. Circulation) | 300 SF | 300 SF |
| Total Gross Parking SF | 72,900 SF | 70,800 SF |
| Parking SF Underground/Structured | 72,900 SF | 70,800 SF |
| Parking SF Tuck Under | 0 SF | 0 SF |
| Parking SF Surface | 0 SF | 0 SF |

Source: DRA.

Table A-3
Development Cost Assumptions and Budgets
East Palo Alto Affordability Gap and In Lieu Fee Analysis 2019

|  |  | Condominiums | Apts. w/ Struct. Pkg |
| :---: | :---: | :---: | :---: |
| Tenure Construction Type |  | Owner | Rental |
|  |  | Podium | Podium |
| Total Residential Units |  | 175 | 175 |
| Average Unit Size (Net SF) |  | 854 | 759 |
| Residential Net SF |  | 149,500 | 132,900 |
| Total Net Building SF |  | 149,500 | 132,900 |
| Total Gross SF Building Area (Excluding Parking) |  | 186,875 | 166,125 |
| Total Gross SF Building Area (Including Subt. Parking) |  | 259,775 | 236,925 |
| Structured/Underground Parking Spaces |  | 243 | 236 |
| Underground Parking Area (SF) |  | 72,900 | 70,800 |
| Total Parking Spaces |  | 243 | 236 |
| Total Parking SF |  | 72,900 | 70,800 |
| Site Area (SF) |  | 108,900 | 108,900 |
| Approximate Building Stories |  | 4 | 4 |
| FAR (Based on Gross SF) |  | 1.37 | 1.22 |
| Buildable Square Feet |  | 149,500 | 132,900 |
| ASSUMPTIONS |  |  |  |
| Development Cost Assumptions |  |  |  |
| Land Price | Per Hsg. Unit | \$43,560 | \$93,343 |
|  | Per Site SF | \$70 | \$150 |
| Bldg. Hard Construction Cost | Per Net SF (1) |  |  |
| Bldg. Hard Construction Cost (1) | Per Net SF | \$350 | \$550 |
| Pkg. Costs Incl. In Hard Costs | $1=$ No, $0=Y$ es | 0 | 0 |
| Underground Parking Construction | Per SF Parking Area | \$0 | \$0 |
| Hard Cost Contingency | \% of Hard Costs | 0.0\% | 0.0\% |
| Soft Costs (Incl. Dev. Impact Fees) | \% of Hard Costs + Cont. | 30\% | 30\% |
| Owner Housing Sales Costs | \% of Gross Sales | 5\% | 5\% |
| Loan to Cost Ratio | \% of TDC | 65\% | 65\% |
| Equity as a \% of TDC |  | 35\% | 35\% |
| Loan to Value Ratio | \% of Capitaliz. Value | 75\% | 75\% |
| Debt Coverage Ratio |  | 1.25 | 1.25 |
| Interest Rate |  | 5.5\% | 5.5\% |
| Amortization Term | Years | 30.0 | 30.0 |
| Capitalization Rate (2) |  |  |  |
| Return on Cost | \% of TDC, Incl. Land | 12.0\% | 12.0\% |
| Construction and Sales/Stabilization | Period (Months) | 36 Months | 24 Months |
| DEVELOPMENT BUDGET |  |  |  |
| Low Scenario |  |  |  |
| Land Acquisition |  | \$7,623,000 | \$16,335,000 |
| Construction Hard Costs |  | \$52,325,000 | \$73,095,000 |
| Soft Costs |  | \$15,697,500 | \$21,928,500 |
| Total Development Costs, Including Land |  | \$75,645,500 | \$111,358,500 |
| TDC Per Gross SF |  | \$405 | \$670 |
| TDC Per Housing Unit |  | \$432,260 | \$636,334 |
| TDC per Net SF Residential Area |  | \$506 | \$838 |
| Total Development Costs, Excluding Land |  | \$68,022,500 | \$95,023,500 |
| TDC per Gross SF |  | \$364 | \$572 |
| TDC Per Housing Unit |  | \$388,700 | \$542,991 |
| TDC per Net SF Residential Area |  | \$455 | \$715 |

(1) Hard construction costs include parking construction. For renter prototypes, estimated hard costs assume payment c
(2) Based on CBRE "U.S. Cap Rate Survey, Advance Review, H1 2019", July 2019. For San Jose, multifamily infill cap ra

Source: DRA

## Table A-4

Affordable Sales Price Calculations by Income Level Owner Housing
East Palo Alto Affordability Gap and In Lieu Fee Analysis

## Assumptions

| 2019 Median Income, San Mateo County |  |
| :--- | :---: |
| Affordable Mortgage Principal and Interest as a \% of Income |  |
|  |  |
| No. of Bedrooms |  |
| Household Size |  |
| Household Size Income Adjust. Factor |  |
| Owner Utility Allowance (1) |  |
|  |  |
| Monthly HOA Fee: Market-Rate Units | $\$ 200$ |
| Monthly Property Insurance | $\$ 100$ |
| Property Tax Rate (2) | $1.20 \%$ |
|  |  |
| Mortgage Interest Rate (3) | $3.50 \%$ |
| Term (Years) | 30 |
| Downpayment (\% of Sales Price) | $5.00 \%$ |

Per Unit Affordable Sales Price by Unit Bedroom Count

|  | $\mathbf{1}$ Bedroom | 2 Bedroom | 3 Bedroom |  |
| :--- | ---: | ---: | ---: | ---: |
| 100\% AMI |  |  |  |  |
| Annual Gross Income | $\$ 114,480$ | $\$ 128,790$ | $\$ 143,100$ |  |
| Affordable Monthly Housing Expense | $\$ 2,862$ | $\$ 3,220$ | $\$ 3,578$ |  |
| Less: Monthly Utility Allowance | $(\$ 151)$ | $(\$ 189)$ | $(\$ 234)$ |  |
| Less: HOA/Maintenance Expense | $(\$ 200)$ | $(\$ 200)$ | $(\$ 200)$ |  |
| Less: Property Insurance | $(\$ 100)$ | $(\$ 100)$ | $(\$ 100)$ |  |
| Available for Principal, Interest, Taxes |  |  |  |  |
| Less: Property Taxes (4) | $\$ 2,411$ | $\$ 2,731$ | $\$ 3,044$ |  |
| Supportable Mortgage | $\$ 565$ | $\$ 640$ | $\$ 714$ |  |
| Assumed Assessed Value at Sale | $95.00 \%$ | $\$ 536,918$ | $\$ 608,180$ | $\$ 677,884$ |
| Available for Mortg. Principal and Interest |  | $\$ 565,176$ | $\$ 640,189$ | $\$ 713,562$ |
| Supportable Mortgage | $\$ 1,846$ | $\$ 2,091$ | $\$ 2,330$ |  |
| Plus: Downpayment @ | $\$ 411,056$ | $\$ 465,613$ | $\$ 518,977$ |  |
| Affordable Sales Price (Rounded) | $5.00 \%$ | $\$ 21,635$ | $\$ 24,505$ | $\$ 27,315$ |

(1) Assumes electric heating, cooking, water heating, other electric, water and trash collection.
(2) Estimated to include property taxes and assessments.
(3) Source: Freddie Mac Primary Mortgage Market Survey (PMMS) average weekly rate for March 26, 2020 for .
(4) Property taxes estimated by multiplying the affordable sales price by the property tax rates.

Source: DRA

Table A-5
Median Home Prices
City of East Palo Alto
2017 to 2019

|  |  |  |
| :--- | :---: | :---: |
| Year | Median Price | \# of Sales |
| Single-Family |  |  |
| 2017 | $\$ 839,000$ | 123 |
| 2018 | $\$ 980,000$ | 112 |
| 2019 | $\$ 965,000$ | 91 |
| Weighted Average | $\$ 922,613$ |  |
| Total |  |  |
|  |  |  |
| Condominium | $\$ 672,000$ | 15 |
| 2017 | $\$ 750,000$ | 4 |
| 2018 | $\$ 637,500$ | 10 |
| 2019 | $\$ 670,862$ | 29 |
| Weighted Average/ |  |  |
| Total |  |  |

Source: San Mateo County Association of Realtors; DRA.

Table A-6
Owner Gap and In Lieu Fee Calculation
Condominium
City of East Palo Alto Affordability Gap Analysis

| Income Level | No. of BR | Unit SF | Maximum Monthly Housing Cost (1) | Affordable <br> Sales Price <br> Per Unit (1) | 3-Year Trailing Ave. SingleFamily Median Home Price (2) | Gap Per Affordable Unit | Gap Per Affordable Unit SF | $\%$ of Total Units by Unit Bedroom Count (3) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 70\% of AMI | 1 | 700 | \$2,436 | \$356,200 | \$670,862 | \$314,662 | \$449.52 | 23\% |
| 80\% of AMI | 1 | 700 | \$2,784 | \$418,700 | \$670,862 | \$252,162 | \$360.23 | 23\% |
| 90\% of AMI | 1 | 700 | \$3,132 | \$481,100 | \$670,862 | \$189,762 | \$271.09 | 23\% |
| 100\% of AMI | 1 | 700 | \$2,862 | \$432,700 | \$670,862 | \$238,162 | \$340.23 | 23\% |
| 120\% of AMI | 1 | 700 | \$3,434 | \$535,300 | \$670,862 | \$135,562 | \$193.66 | 23\% |
| 70\% of AMI | 2 | 900 | \$2,741 | \$404,200 | \$670,862 | \$266,662 | \$296.29 | 77\% |
| 80\% of AMI | 2 | 900 | \$3,132 | \$474,300 | \$670,862 | \$196,562 | \$218.40 | 77\% |
| 90\% of AMI | 2 | 900 | \$3,524 | \$544,700 | \$670,862 | \$126,162 | \$140.18 | 77\% |
| 100\% of AMI | 2 | 900 | \$3,220 | \$490,100 | \$670,862 | \$180,762 | \$200.85 | 77\% |
| 120\% of AMI | 2 | 900 | \$3,864 | \$605,700 | \$670,862 | \$65,162 | \$72.40 | 77\% |
| 70\% of AMI | Weighted Average (1) | 854 | \$2,671 | \$393,160 | \$670,862 | \$277,702 | \$325.18 | 100\% |
| 80\% of AMI | Weighted Average (1) | 854 | \$3,052 | \$461,512 | \$670,862 | \$209,350 | \$245.14 | 100\% |
| 90\% of AMI | Weighted Average (1) | 854 | \$3,434 | \$530,072 | \$670,862 | \$140,790 | \$164.86 | 100\% |
| 100\% of AMI | Weighted Average (1) | 854 | \$3,138 | \$476,898 | \$670,862 | \$193,964 | \$227.12 | 100\% |
| 120\% of AMI | Weighted Average (1) | 854 | \$3,765 | \$589,508 | \$670,862 | \$81,354 | \$95.26 | 100\% |
| (1) From Table <br> (2) Weighted <br> (3) Percent of | A-5 <br> verage media nits by bedroo | condom <br> count | m sales pric he owner P | for East Palo A otype \#1. | $\text { for 2016, } 2017$ | $\text { d } 2018 .$ |  |  |

Source: DRA.

## Table A-7 <br> Utility Allowances <br> East Palo Alto Affordability Gap and In Lieu Fee Analysis

| No. of Bedrooms | Studio | 1 Bedroom | 2 Bedroom | 3 Bedroom | 4 Bedroom |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Heating |  |  |  |  |  |
| Natural Gas |  |  |  |  |  |
| Electric | \$14 | \$17 | \$21 | \$26 | \$31 |
| Cooking |  |  |  |  |  |
| Natural Gas |  |  |  |  |  |
| Electric | \$6 | \$7 | \$10 | \$13 | \$16 |
| Water Heating |  |  |  |  |  |
| Natural Gas |  |  |  |  |  |
| Electric | \$14 | \$16 | \$21 | \$25 | \$30 |
| Other Electric | \$18 | \$22 | \$32 | \$45 | \$58 |
| Assumed Tenant-Paid Utilities, All Electric (1) | \$52 | \$62 | \$84 | \$109 | \$135 |

(1) Assumes electric cooking, heating, water heating, and other electric.

Source: Housing Authority of the County of San Mateo, effective 11/1/2019.

Table A-8
Affordable Rent Calculations by Income Level
Rental Housing
East Palo Alto Affordability Gap and In Lieu Fee Analysis

## Assumptions

| 2020 Median Income, San Mateo County | $\$ 143,100$ |
| :--- | :---: |
| 2020 Adjusted Median Income for Calculating Rents (1) | $\$ 174,000$ |
| Affordable Housing Expense As a \% of Income (2) | $30 \%$ |


| No. of Bedrooms | Studio | $\mathbf{1}$ Bedroom | 2 Bedroom | 3 Bedroom | 4 Bedroom |
| :--- | ---: | ---: | ---: | ---: | ---: |
| Household Size | 1.0 Persons | 1.5 Persons | 3.0 Persons | 4.5 Persons | 6.0 Persons |
| Household Size Income Adjust. Factor | $70 \%$ | $75 \%$ | $90 \%$ | $104 \%$ | $116 \%$ |
| Renter Utility Allowance (3) | $\$ 52$ | $\$ 62$ | $\$ 84$ | $\$ 109$ | $\$ 135$ |

Studio 1 Bedroom 2 Bedroom 3 Bedroom 4 Bedroom

Per Unit Supportable Mortgage By Income Level

## $35 \%$ of MFI

| Annual Income Limit | \$42,630 | \$45,675 | \$54,810 | \$63,336 | \$70,644 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Affordable Monthly Housing Expense | \$1,066 | \$1,142 | \$1,370 | \$1,583 | \$1,766 |
| Less: Monthly Utility Allowance | (\$52) | (\$62) | (\$84) | (\$109) | (\$135) |
| Affordable Monthly Rent | \$1,014 | \$1,080 | \$1,286 | \$1,474 | \$1,631 |
| 50\% of Median |  |  |  |  |  |
| Annual Income Limit | \$60,900 | \$65,250 | \$78,300 | \$90,480 | \$100,920 |
| Affordable Monthly Housing Expense | \$1,523 | \$1,631 | \$1,958 | \$2,262 | \$2,523 |
| Less: Monthly Utility Allowance | (\$52) | (\$62) | (\$84) | (\$109) | (\$135) |
| Affordable Monthly Rent | \$1,471 | \$1,569 | \$1,874 | \$2,153 | \$2,388 |
| 60\% of Median |  |  |  |  |  |
| Annual Income Limit | \$73,080 | \$78,300 | \$93,960 | \$108,576 | \$121,104 |
| Affordable Monthly Housing Expense | \$1,827 | \$1,958 | \$2,349 | \$2,714 | \$3,028 |
| Less: Monthly Utility Allowance | (\$52) | (\$62) | (\$84) | (\$109) | (\$135) |
| Affordable Monthly Rent | \$1,775 | \$1,896 | \$2,265 | \$2,605 | \$2,893 |
| Summary of Affordable Rents | Studio | 1 Bedroom | 2 Bedroom | 3 Bedroom | 4 Bedroom |
| 35\% of Median | \$1,014 | \$1,080 | \$1,286 | \$1,474 | \$1,631 |
| 40\% of Median | \$1,166 | \$1,243 | \$1,482 | \$1,701 | \$1,883 |
| 50\% of Median | \$1,471 | \$1,569 | \$1,874 | \$2,153 | \$2,388 |
| 70\% of Median | \$1,775 | \$1,896 | \$2,265 | \$2,605 | \$2,893 |
| 80\% of Median | \$2,384 | \$2,548 | \$3,048 | \$3,510 | \$3,902 |
| 130\% of Median | \$3,907 | \$4,179 | \$5,006 | \$5,772 | \$6,425 |

(1) Since the Bay Area is a high housing cost area, income limits for households at $80 \%$ of AMI are adjusted upwards from the straight AMI calculations; the effective median income equals $\$ 161,400$ for a household of four at $100 \%$ AMI.
(2) Assumes $30 \%$ of gross income for rent plus utilities.
(3) Assumes tenants pay for electric cooking, heating, water heating and other electric. Based on utility allowances from the Housing Authority of San Mateo County, effective 11/1/2018.
Source: HUD; Housing Authority of San Mateo County; DRA.

Table A-9
Rental Net Operating Income and Supportable Mortgage Prototype 4
Apts. w/ Struct. Pkg
East Palo Alto Affordability Gap and In Lieu Fee Analysis


[^2]Table A-10
Rental Gap and In Lieu Fee With 4\% Tax Credits Prototype 4
Apts. w/ Struct. Pkg
East Palo Alto Affordability Gap and In Lieu Fee Analysis

| SOURCES AND USES | No Tax Credits | 4\% Tax Credits, Tax Exempt Bonds | Assumptions |  |
| :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |
|  |  |  | Total Units | 175 |
| PERMANENT SOURCES OF FUNDS |  |  | Acres | 2.50 |
| Federal Tax Credit Equity (1) | \$0 | \$40,803,684 | Unit/Acre | 70.00 |
| Permanent Mortgage | \$28,585,163 | \$31,925,408 | Gross Bldg SF | 166,125 |
| Deferred Developer Fee (2) | \$0 | \$0 |  |  |
| Gap Financing Required | \$97,026,862 | \$43,761,056 |  |  |
| TOTAL SOURCES | \$125,612,025 | \$116,490,147 |  |  |
| Permanent Gap Financing/Unit Permanent Gap Financing/SF | $\begin{array}{r} \hline \$ 54,439 \\ \$ 584.06 \\ \hline \end{array}$ | $\begin{array}{r} \hline \$ 250,063 \\ \$ 263.42 \\ \hline \end{array}$ |  |  |
| PERMANENT USES OF FUNDS |  |  |  |  |
| Land Acquisition Costs | \$16,335,000 | \$16,335,000 |  |  |
| Direct Construction Costs | \$73,095,000 | \$73,095,000 |  |  |
| Soft Costs | \$21,928,500 | \$22,033,500 |  |  |
| Capitalized Operating Reserve (3) | \$0 | \$776,647 |  |  |
| Developer Fee/Profit (4) | \$14,253,525 | \$4,250,000 |  |  |
| TOTAL COST | \$125,612,025 | \$116,490,147 |  |  |
| Total Cost Per Unit | \$717,783 | \$665,658 |  |  |
| Assumptions and Calculations |  |  |  |  |
| Tax Credit Basis |  |  | \% of Cost in 4\% Tax Credi | Eluding Land) |
| Land Acquisition Costs | N/A | \$0 |  |  |
| Direct Construction Costs | N/A | \$73,095,000 |  |  |
| Soft Costs | N/A | \$9,915,075 |  |  |
| Developer Overhead and Profit | N/A | \$4,250,000 |  |  |
| Total Tax Credit Basis | N/A | \$87,260,075 |  |  |
| Basis Boost (\%) (5) | N/A | 130\% |  |  |
| Total Tax Credit Basis | N/A | \$113,438,098 |  |  |
| Tax Credit Rate (Per CTCAC) (6) | N/A | 3.27\% |  |  |
| Annual Tax Credits (7) | N/A | \$3,709,426 |  |  |
| Tax Credit Pricing | N/A | \$1.10 |  |  |
| Maximum Federal Tax Credit Equity |  | \$40,803,684 |  |  |

$\mathrm{N} / \mathrm{A}=$ not applicable.
(1) Equals annual tax credits multiplied by tax credit pricing multiplied by 10 years.
(2) DRA did not estimate the deferred developer fees that could be used to reduce or close the gap.
(3) Under California Tax Credit Allocation Committee (CTCAC), minimum reserve pf 3 months operations plus debt service.
(4) For no tax credit scenario, assumes $15 \%$ of hard plus soft costs. For $4 \%$ tax credits, equals $15 \%$ of eligible basis to a maximum of $\$ 2.5 \mathrm{M}$ plus $\$ 10,000$ per unit per CTCAC Regulations.
(5) Projects located in a Qualified Census Tract (QCT) or Difficult to Develop Area (DDA) are eligible for a $30 \%$ basis boost. East Palo Alto zip code 94303 is a DDA.
(6) 2019 tax credit factors from CTCAC.
(7) Equals total tax credit basis multiplied by tax credit rate.

Source: DRA


[^0]:    ${ }^{1}$ Calculated as the weighted average median price for 2017 to 2019 from the San Mateo County Association of Realtors.

[^1]:    ${ }^{2}$ Fee represents a blended affordability assuming $25 \%$ of the affordable units at $35 \% \mathrm{AMI}, 50 \%$ of affordable units at $50 \%$ of AMI , and the remaining $25 \%$ of affordable units at $60 \%$ AMI.

[^2]:    Source: DRA

