

Table 12-1: Time Frame Guide

Estimated Date of Completion	
Short	1 – 5 years
Medium	5 – 10 years
Long	10+ years
Ongoing	Recurring or continuous action

Table 12-2: Land Use and Urban Design Programs

	Description	Priority	Time Frame	Responsibility	Status
1.	Review and evaluation. Work with department managers and directors in evaluating the effectiveness of the General Plan in its role in guiding city operations, development review, master planning, and budgeting. A summary of this discussion and evaluation shall be reported to the City Council on an annual basis.	High	Medium	Planning	In progress
2.	Specific Plan Consistency. Following adoption of the General Plan, review the existing, adopted Specific Plans and make changes to ensure consistency with the General Plan.	High	Short	Planning/CEDD	In progress
3.	Weeks Design guidelines. Update the existing design guidelines for infill projects in the Weeks neighborhood.	Medium	Medium	Planning	Not started
4.	Citywide design guidelines. Update and adopt citywide design guidelines.	Medium	Medium	Planning	In progress
5.	Way-finding and signage. Release an RFP to develop a way-finding program that provides directional signage, boundary markers, and monument signs for important institutions and activities within the community.	High	Short	Public Works	Not started

Table 12-3: Economic Development Programs

	Description	Priority	Time Frame	Responsibility	Status
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1.	Economic development strategic plan. Develop a long-term economic development strategic plan that develops and retains businesses and a strong middle class.	High	Long	Planning/CEDD	In progress
2.	Local hire. Support local hiring and local businesses by implementing the City's First Source Hiring and Local Business Enterprise policies. Review and update (if necessary) the First Source Hiring Ordinance and policies to acknowledge the effects of the dissolution of the Redevelopment Agency.	High	Medium	CEDD & Administrative Services	Completed
3.	Small business support. Develop and staff a program that supports small and local businesses. Prepare and circulate a small business assistance resource guide.	Medium	Ongoing	Planning & Administrative Services	In progress

Table 12-4: Transportation Programs					
	Description	Priority	Time Frame	Responsibility	Status
1.	Update City Street Standards. Update existing standards for City streets, focusing on achieving traffic safety, complete streets, and livability goals.	Medium	Medium	Planning/Public Works	In progress
2.	Transportation Demand Management Requirements. Review and update the City's Transportation Demand Management requirements for existing and new development.	High	Short	Planning	Completed
3.	Transportation Impact Fee Nexus Study. Establish a transportation impact fee on new development, to raise funds for needed improvements to all modes of transportation.	High	Short	Planning/Public Works	Completed
4.	Neighborhood Traffic and Parking Management Plans. Conduct neighborhood traffic and parking management plans for areas with reported parking and circulation problems to identify appropriate parking management programs (such as Residential Parking Permits and Parking Benefit Districts) and/or traffic calming measures.	High	Long	Planning/Public Works	In progress
5.	Complete Streets Projects. Conduct and implement complete streets projects along priority traffic calming corridors and in conjunction with implementation of other bicycle, pedestrian and transit improvements.	Low	Long	Planning/Public Works	In progress

6.	Performance Monitoring. Periodically monitor the performance of Plan implementation using service standards and targets included in the Circulation Element.	Medium	Ongoing	Planning/CEDD/Public Works	In progress
7.	Update Bicycle Plan. Update and implement the Interim Bicycle Transportation Plan (2011).	Low	Long	Planning/Public Works	In progress
8.	Pedestrian Master Plan. Complete a Pedestrian Master Plan that helps close key gaps in the pedestrian network and improve the pedestrian realm.	Low	Long	Planning/Public Works	Not started
9.	Bay Access Master Plan. Update and implement the Bay Access Master Plan.	Low	Long	Planning/Public Works	In progress
10.	University Avenue Alternatives Study. Conduct an Alternatives Study for the redesign of University Avenue, focusing on complete streets concepts.	Medium	Long	Planning/Public Works	In progress
11.	Wayfinding Plan. Develop and implement a bicycle and pedestrian wayfinding program.	Low	Long	Planning/Public Works	Not started
12.	Additional SR2S projects. Prepare grant applications for future SR2S and SRTS cycles based upon “Existing Conditions” report.	High	Short	Public Works	In progress

Table 12-5: Health & Equity Programs					
	Description	Priority	Time Frame	Responsibility	Status
1.	Citywide “health check-up.” Every five years, conduct a community health assessment regarding the overall health and quality of life of those who live and work in East Palo Alto.	Medium	Long	Planning	Not started
2.	Health fitness challenges. Create and implement health fitness challenges for City employees to encourage healthy living.	Medium	Short	City Manager	In progress
3.	Soda tax ordinance. Explore the possibility of a sugar sweetened beverage tax in the City. Revenue generated from the tax could be appropriated for wellness and health programs in the City.	High	Short	City Manager	Not started
4.	Residential smoking ordinance. Adopt an ordinance to prohibit smoking in multi-family buildings.	High	Short	City Manager	In progress

5.	Public smoking ordinance. Adopt an ordinance to prohibit smoking in public spaces, including parks, plazas, and on public property.	High	Short	City Manager	Completed
6.	Living wage ordinance. Adopt an ordinance that ensures that all businesses in the City pay their employees a wage that can support a family at, or above, the poverty level.	High	Short	City Manager	In progress
7.	Year-round farmer's market. Pursue funding and partner with local organizations to provide a year-round farmers market in the City, and seek out additional vendors to participate in the market.	Medium	Medium	Planning	In progress
8.	Annual health fair. Host an annual Health Day Fair with information, health care screenings and services, and activities celebrating an active lifestyle. The event should be sponsored by the City and involve a wide range of service providers.	Low	Ongoing	Planning	Not started
9.	Healthy food at city buildings and events. Develop guidelines to require that healthy foods that are served at city-sponsored events and in City vending machines.	Medium	Short	City Manager/Administrative Services	In progress
10.	Town hall meetings. Hold bi-annual town hall meetings to implement the General Plan. Publicize the meetings widely and in multiple languages.	Low	Ongoing	City Manager	Not started

Table 12-6: Parks, Open Space, and Conservation Programs					
	Description	Priority	Time Frame	Responsibility	Status
1.	Coordination with the San Francisquito Creek Joint Powers Authority (JPA). Work with the JPA on the construction of a new park or open space between Camelia Drive and the levee (south of O'Connor St).	High	Short	Public Works	Not started
2.	Shared use agreement with School District. Create a formal shared use agreement with the Ravenswood City School District whereby the public and organizations (such as youth and adult intramural leagues) can access school fields/property after normal school hours.	High	Short	City Manager	In Progress

3.	Agreement with Don Edwards San Francisco Bay National Wildlife Refuge. Establish a formal cooperative agreement with the Don Edwards San Francisco Bay National Wildlife Refuge and develop programs to encourage public recreational use of the Bay Trail and trails in and adjacent to the Baylands Nature Preserve and the South Bay Salt Pond Restoration Project.	Medium	Medium	City Manager	Not started
4.	Agreement to Manage Cooley Landing. Continue to maintain an agreement for a non-profit or other entity to manage Cooley Landing	Medium	Ongoing	City Manager	Not Started
5.	Bird-safe design. Adopt bird-safe design guidelines for new buildings and structures adjacent to the Bay.	Medium	Medium	Planning	Not started
6.	Light pollution guidelines. Adopt guidelines for outdoor lighting located adjacent to wildlife areas that will keep the amount of light that reaches wildlife habitat areas to a minimum.	Low	Medium	Planning	Not started
7.	Community space fund. Maintain development fee programs to accumulate funds for the acquisition and improvement of parks and public gathering places and facilities.	Medium	Medium	City Manager/ CEDD	Completed
8.	Tree Planting program. Partner with local non-profit organizations to implement a tree planting program (planting of trees on City owned property).	High	Short	Public Works	Completed
9.	Citizen reporting. Create a program and/or methods for residents to monitor and report vandalism along with maintenance issues in parks and public Right-of-Way.	High	Short	Public Works	Completed
10.	Feral Cat Program. Work with partners to consider establishment of a year round cat program or fund one as cats prey on the salt water harvest mouse which is a Federally protected species in accordance with the ESA. This condition originates in the Cooley Landing environmental clearance document.	Medium	Medium	Public Works	Not started

Table 12-7: Infrastructure, Services, and Facilities Programs					
	Description	Priority	Time Frame	Responsibility	Status
	PUBLIC FACILITIES				

1.	Development impact fees. Adopt nexus-based impact fees that mitigate the cost of providing infrastructure and public facilities to serve new development. Address infrastructure improvements that are necessitated by new development – including for water, sewer, stormwater, and utilities. Seek additional funding mechanisms as necessary.	High	Ongoing	Planning/CEDD/Public Works	Completed
2.	Outside community funding. Create an outreach program or plan to match Silicon Valley donors and funding dollars to community needs such as schools, public space improvements, jobs training, or support for artists.	Medium	Ongoing	City Manager	Not started
3.	TOT program evaluation. Seek an independent evaluation of the Measure C Program/Transient Occupancy Tax program.	Low	Short	City Manager	Not Started
4.	New teen center. Work with local service providers, such as the YMCA, to create a “teen center” for East Palo Alto teens. The teen center could provide tutoring and mentorship programs and provide a safe and affordable place for youth after school and on weekends.	High	Long	City Manager/Administrative Services	Not Started
PUBLIC SAFETY					
1.	Crime reduction plan. Develop a long-term crime reduction plan that addresses: Prevention, Intervention, Enforcement, and Sustainability. The plan will also identify the role of the community and City in the strategy, and identify the resources necessary to implement strategy.	High	Short	Police	Not started
2.	Emergency Preparedness Plan. Update the City’s Emergency Preparedness Plan every 5 years.	Medium	Ongoing	Police	Ongoing
3.	Community-based policing. Implement the community-based policing initiative championed by the Police Chief, including attendance at community meetings, having the Police Department participate in community events and beautification projects, and leading programs such as Neighborhood Watch.	Medium	Ongoing	Police	Ongoing
4.	Data-Driven policing. Continue to use technology to track and target gun violence.	Medium	Ongoing	Police	Ongoing
5.	CERT Program. Develop a community emergency response team (CERT) training program to provide training to City personnel and conduct informational workshops for the community. Provide additional information to the community about available resources and materials.	High	Short	Police/ Community Programs	Not started
6.	Comprehensive crime analysis. Complete the comprehensive analysis of crime in the City (utilizing the RIMS system).	Medium	Short	Police	Ongoing

7.	Signal pre-emption for emergency response. Install traffic signal pre-emption technology for police/emergency vehicles.	High	Short	Police	Not started
8.	Anti-graffiti program. Implement an anti-graffiti program, which includes identifying all locations in the City with chronic graffiti, establishing a removal program, and exploring civil sanctions against chronic violators.	Low	Medium	Police/Public Works	Not started
9.	Multi-media emergency notification system. Adopt and fund system to increase timely and accurate notifications to the community. Seek an adequate cost-effective system to replace the current system.	Low	Short	Police	Not started
10.	Crime Prevention through Environmental Design. Develop a development manual to provide basic requirements and incentives for the inclusion of design features in new development to reduce potential for crime. These features could include well-lighted parking areas, open landscaping, limited access into and between buildings, and limited access to rooftops.	Medium	Short	Planning	Completed
WATER INFRASTRUCTURE					
1.	Emergency water connections. Explore the feasibility of establishing an emergency intertie with the following outside water systems: <ul style="list-style-type: none"> • City of Palo Alto • Palo Alto Park Mutual Water Company • O'Connor Tract Co-op Water Company The City currently has no source of water if the City's connection with the Hetch Hetchy Aqueduct is severed.	High	Short	Public Works	In progress
2.	Groundwater Management Plan. Complete the Groundwater Management Plan, as required by State law. Oversee the completion of the Plan and provide materials and resources as needed.	Medium	Short	Public Works	Completed
3.	Urban Water Management Plan. Develop an updated Urban Water Management Plan (UWMP) to support long-term water resource planning and ensure adequate water supplies are available to meet existing and future water demands of the land uses contemplated under the Land Use Element. (Every 5 years).	Low	Ongoing	Public Works	Completed

4.	Water Master Plan. Update the 2010 Water Master Plan to guide the implementation of appropriate water supply and water distribution projects (must be updated per statutory requirements every ten years).	Low	Long	Public Works	Completed
5.	Water supply. Develop additional domestic water supplies to address current and future needs, including: <ul style="list-style-type: none"> • Completing the Gloria Way Well and treatment facility • Exploring additional municipal wells such as Pad D • Completing the monitoring program • Exploring storm water capture and reuse • Explore recycled water generation and distribution facilities and opportunities • Explore water demand offset regulations for new and intensified development • Evaluate the contract with American Water Enterprises and formulate future strategy. 	High	Ongoing	Public Works	In progress
6.	Water conservation and recycling. Update the building code to allow and encourage water recycling, graywater use, water efficiency, and other conservation measures not already permitted under CalGreen.	Medium	Medium	Planning	Completed
7.	Water user fees. Update existing user fees for water to fund needed system upgrades and explore water demand offset regulations for new or intensified development.	Medium	Medium	Planning/ CEDD	Completed
SEWER/STORMWATER INFRASTRUCTURE					
1.	Sewer and Stormwater user fees. Update existing user fees for sewer and stormwater to fund needed system upgrades and, to the extent feasible, allow for waste water recycling and stormwater capture for beneficial use.	Medium	Medium	Planning	In progress
FLOODING					
1.	Levee and creek maintenance. Negotiate an agreement with Santa Clara Valley Water District (SCVWD) for maintenance of the San Francisquito Creek enhanced levee and creek banks from Highway 101 to the border with Menlo Park.	Medium	Short	Public Works	Completed
2.	Coastal flooding analysis. Complete an analysis of the City's vulnerability to coastal flooding and sea level rise. Inspect and review the levees in the Baylands.	Low	Short	Public Works	In progress
3.	Upstream San Francisquito Creek flood protection project. Work with the San Francisquito Creek Joint Powers Authority (SFCJPA) on the planning and design of flood control improvements upstream of Highway 101.	High	Long	Public Works	In progress

Table 12-8: Safety and Noise Programs

	Description	Priority	Time Frame	Responsibility	Status
1.	Flood control master plan. Prepare a flood control master plan to assess the adequacy of the City’s flood control system as a whole. Implement improvements as warranted and as feasible. Seek outside funding as available to implement improvements.	High	Short	Public Works	Not started
2.	Fire buffer zones. Work with property owners near hazard areas to implement and maintain buffer zones from the riskiest areas and adopt fire code revisions when appropriate.	Medium	Short	Planning	Not started
3.	Hazard Mitigation Planning. Adopt and develop both a Multi-hazard Mitigation plan and a Recovery Action Plan to guide growth and development in the event of a widespread destructive event.	High	Short	Planning	In progress
4.	Coordinated emergency response. Implement coordinated emergency response planning with the Menlo Park Fire Protection District, major transportation agencies, and adjacent jurisdictions.	Medium	Ongoing	Police/City Manager/Public Works	In progress
5.	Hazardous emergency plan. Develop and implement a multi-hazard emergency plan for accidents involving hazardous materials.	Medium	Medium	Public Works	Not started
6.	Noise Ordinance. Amend the Noise Ordinance to require that interior noise levels attributable to exterior sources shall not exceed 45 dB (Ldn or CNEL) when the outdoor noise level exceeds 60 dB (Ldn or CNEL)[1] for all new hotels, motels, dormitories, apartment houses, and single-family dwellings.	Medium	Short	Planning	Not started
7.	Quiet asphalt. Select a “quieter” pavement that also meets other criteria established by the City for pavements for use in resurfacing roadways. Require its use in future capital projects.	Low	Medium	Public Works	In progress
8.	Public disaster training. Conduct training exercises about earthquakes, fires, floods, and other natural and man-made disasters that are most likely to strike East Palo Alto.	Medium	Ongoing	City Manager/ Community Programs	In progress

Physical Improvements

The table below identifies physical improvements to implement the General Plan’s vision and policies, organized by Plan Chapter. Physical improvements are consistent with each chapter’s goals and policies, though not every chapter has associated physical improvements.

Table 12-9: Transportation Physical Improvements					
	Description	Priority	Time Frame	Responsibility	Status
1.	Highway 101 Pedestrian / Bicycle Overcrossing. This project is intended to link the residents of the Woodland Neighborhood with City services and recreation opportunities on the other side of the freeway. Coordinate with Caltrans on the design and construction and seek grant funding for construction costs.	High	Medium	Public Works	Completed
2.	University Avenue Interchange. This project will provide for the widening of the University Avenue/US 101 overpass to provide safer pedestrian and bicycle travel and more efficient vehicle travel.	High	Medium	Public Works	In progress
3.	Bay Road improvements. Coordinate with PG&E and East Palo Alto Sanitary District on the Bay Road Improvement Phase II/III. Construct the necessary roadway and infrastructure improvements in order to revitalize the Ravenswood TOD Specific Plan area and provide the foundation for an active “main street” environment, including street paving, pedestrian and bicycle improvements, landscaping improvements, streetscape improvements, and undergrounding of utilities.	High	Medium	Public Works	Completed
4.	Street Light Upgrade Project. Complete the Street Light Upgrade Project, including a luminosity study to identify locations where additional new street lights need to be installed, and the installation of LED lights.	High	Medium	Public Works	In progress
5.	Signage and Striping Improvements. Install new signage and striping to improve vehicular, pedestrian and bicycle safety throughout the City.	Medium	Medium	Public Works	In progress
6.	Pedestrian Accessibility Improvements. Improvements include but are not limited to corner ramps. Americans with Disabilities Act (ADA) and California State Law require these improvements.	Medium	Medium	Public Works	In progress

7.	Institute Traffic Calming Program. This includes the planning and construction of speed bumps, bulb outs and other traffic calming devices to reduce speed through residential zones and to increase safety, with priority corridors identified in Figure 7 of the Circulation Element, in coordination with other City Departments.	High	Medium	Public Works	In progress
8.	Bay Road Phase II. Build the Bay Road Phase II project, which will build a multimodal roadway with attractive streetscape along Bay Road between Clarke Ave. and the entrance to Cooley Landing.	High	Medium	Public Works	Completed
9.	Bicycle and Pedestrian Improvements. Improvements include the installation of enhanced signage, striping and loop detectors for bicycles.	High	Long	Public Works	In progress
10.	Curb and gutter program. Close all sidewalk network gaps, as outlined in Figure 6 of the Circulation Element (Existing Pedestrian Network and Sidewalk Gaps) with new sidewalks, curbs, and gutters	High	Medium	Public Works	In progress
11.	University Avenue Resurfacing and Signal Upgrade. This project provides for pavement resurfacing, restriping, upgrading of traffic signals and various other improvements on University Avenue.	High	Medium	Public Works	In progress
12.	New Loop Road. Complete a new loop road around the north and east of University Village that will connect University Avenue to the Ravenswood Employment District.	Medium	Medium	Public Works	Not started
13.	Euclid Avenue Tunnel Assessment and Investigations. The purpose of this project is to assess the viability of restoring and re-opening the tunnel under Highway 101 at Euclid Avenue, which is currently closed.	Low	Short	Public Works	Not started
14.	Safe Routes to Schools. Complete Safe Routes to School projects as outlined in the Safe Routes to School Plan (2003).	High	Medium	Public Works	In progress
15.	Street Resurfacing Program. Continue to resurface streets to maintain the City's pavement condition index score.	High	Medium	Public Works	In progress
16.	Major Street Reconstruction. This project provides for the reconstruction of damaged City streets during the ten-year life of the Capital Improvement Plan (CIP).	Low	Long	Public Works	In progress
17.	Newell Bridge. Continue to offer staff time to further the joint project for the replacement of the Newell Bridge. Advocate for the needs of the East Palo Alto community.	Medium	Medium	City Manager/ Public Works	In progress

Table 12-10: Parks, Open Space, and Conservation Physical Improvements

	Description	Priority	Time Frame	Responsibility	Status
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1.	<p>Develop new citywide parks. Create new, formalized park space in the following locations:</p> <ul style="list-style-type: none"> • Vacant parcel to the north of Martin Luther King Park • The informal open space at the termination of Purdue St and Demeter St • Vacant parcel adjacent to Verbena Dr • Part of the existing Palo Alto Park Mutual Water Association land at Oakwood Dr and Garden St. 	Medium	Ongoing	Planning	In progress
2.	<p>Finalize Richard May field. Coordinate with the St. Francis of Assisi Church to facilitate the construction of the Richard May fields.</p>	High	Short	Planning	Completed
3.	<p>Bay Trail Access. Improve access to the Bay Trail in the locations below. Add signage, seating, and other amenities.</p> <ul style="list-style-type: none"> • Eastern end of Weeks St • Eastern end of Beech St • Eastern end of Cypress St • Eastern end of Daphne St • Southern end of Verbena Dr. 	Medium	Ongoing	Public Works	In progress
4.	<p>Right-of-way conversions. Convert the following into public linear parks:</p> <ul style="list-style-type: none"> • Hetch Hetchy right-of-way between Rutgers St and Purdue Ave (Hetch Hetchy Aqueduct Linear Park) • UP railroad right-of-way near the Ravenswood Family Health Annex • Abandoned alley that runs along the back of parcels between Holland St and East Bayshore Rd • Alley that runs diagonally from East Bayshore Rd and Laurel Ave • Unused alley between rear of lots and Menlo Park city limits (behind Alborni St). 	High	Varies by project	Planning	Not started
5.	<p>Bay Access Master Plan. Complete the trails identified in the Bay Access Master Plan, including the Ravenswood Bay Trail link, and along SF Creek between O'Connor and University Avenue.</p>	High	Medium	Planning	In progress
6.	<p>Park access. Improve access to the following parks and fields, by unlocking gates, adding entrances, removing fences or improving sidewalks/paths and bathrooms:</p> <ul style="list-style-type: none"> • Martin Luther King Junior Park • Cesar Chavez Elementary/Richard May Field • Track/sports field at Costano Elementary School. 	Medium	Medium	Public Works	In progress
7.	<p>Bay Trail viewing platforms. Construct elevated viewing platforms along the Bay Trail.</p>	Medium	Medium	Public Works	Completed

8.	No-feeding signage. Post signs notifying the public that feeding of wild animals, including feral cats, is prohibited.	Medium	Medium	Public Works	Not started
9.	Wildlife-proof waste containers. Provide animal-proof garbage containers in wildlife areas where human activity is or may be frequent, including at Cooley Landing and entry points to the Bay.	Medium	Medium	Public Works	Not started
10.	Cooley Landing. Complete the final phase of the Cooley Landing project (construct elevated viewing piers or platforms and improve access to the waterfront). Identify and secure funding for this phase.	Medium	Medium	Public Works	Not started
11.	Park improvements. Implement various upgrades identified in the Community Facilities & Parks Master Plan (FA-01) in the following parks: <ul style="list-style-type: none"> • Joel Davis Park. Identified needs are to upgrade the picnic area, replace playground equipment, install bathrooms and upgrade the playfield. • Jack Farrell Park. Identified needs are to install new play equipment, security cameras, security fencing, a concrete seat wall, upgrades to the existing building, upgrades to the picnic area and upgrades to existing playfields and courts. • Bell Street Park. Identified needs are new park lighting, a concrete stage, new restrooms, security cameras, security fencing, new bathrooms, new play equipment, new picnic area, a drinking fountain and upgraded playfields. 	Low	Long	Public Works	In progress
12.	New Ravenswood trails. Construct the approximately 4.5 miles of trails and improved pedestrian sidewalks identified in the Ravenswood TOD Specific Plan.	Low	Long	Public Works	In progress
13.	San Francisquito Creek park/trail. Convert the land bordering San Francisquito Creek into a neighborhood park and/or trail.	Medium	Medium	Public Works	Not started
14.	Baylands Park. Construct improvements to enhance access and usability of existing open space in the Baylands. Resolve issues related to site ownership structure, liability, uses of the site, access to the site and facilities, operation of programs, planning, development, construction, and maintenance costs.	Low	Long	Public Works	Not started
15.	New Ravenswood parks. Build the approximately 25 acres of open space and parks identified in the Ravenswood TOD Plan.	Low	Long	Public Works	Not started

Table 12-11: Infrastructure, Services, and Facilities Physical Improvements

	Description	Priority	Time Frame	Responsibility	Status
	PUBLIC FACILITIES				

1.	Police Department and Corporation Yard. Relocate the Police Station at 141 Demeter Street and the Corporation Yard at 150 Tara Street to a different location outside of the Special Flood Hazard Area or in an area that will have continual access.	High	Short	Public Works	In progress
2.	New facilities in Ravenswood TOD Specific Plan Area. Construct the three major community facility improvements identified in the Ravenswood TOD Specific Plan: a recreation center, a community center at 4 Corners and a library expansion. Issue RFPs for design, construction, and management of these new facilities.	Medium	Long	City Manager/ Public Works	Not started
3.	Performing arts center. Develop a performing arts center and/or cultural center(s) that includes indoor and outdoor performance areas.	Low	Long	City Manager	Completed
4.	Community Development building improvements. Improve the physical condition of the Community Development Department building through needed upgrades.	High	Short	Public Works	In progress
WATER INFRASTRUCTURE					
1.	Gloria Way well retrofit. Assess the hydrological condition of the existing well at Gloria Way / Bay Road and install the necessary treatment systems to utilize this well for additional water supply.	High	Short	Public Works	Completed
2.	New water storage tanks. Construct two new storage tanks with the capacity to meet emergency supply needs for the current and anticipated future population of the City. Identify potential locations for one storage tank on the east side of Highway 101 and one storage tank on the west side of Highway 101.	High	Medium	Public Works	Not started
3.	Second groundwater well. Construct a 1,000 gallon per minute (GPM) groundwater well and associated iron-manganese treatment system to supplement the City's existing water supply (in addition to Gloria Way).	High	Medium	Public Works	Not started
4.	Water main replacement. Continue to replace deficient water mains in the City's water delivery system as funding is secured, improving available fire flow throughout the system.	High	Ongoing	Public Works	In progress
5.	Water meter replacement. Replace water meters, water meter boxes, and lids as specified in the Water System Master Plan.	High	Ongoing	Public Works	In progress
6.	Water valve replacement. Perform regular maintenance on or replace the 908 existing valves in the City's water system.	Medium	Ongoing	Public Works	In progress
7.	Groundwater monitoring. Install a monitoring network to monitor saline levels and other factors that could impact the City's groundwater resources.	High	Short	Public Works	In progress
PUBLIC SAFETY					

1.	New Police Department building. Establish and/or construct a permanent facility for the East Palo Alto Police Department (current facility is leased). Seek grant funding for this project.	Medium	Long	Police	In progress
SEWER/STORMWATER INFRASTRUCTURE					
1.	Martin Luther King Jr. Park stormwater project. Construct a storage chamber, tertiary treatment system and irrigation pump at Martin Luther King Jr. (MLK) Park to reuse storm water to irrigate the park.	Low	Medium	Public Works	Not started
2.	O'Connor Pump Station improvements. Complete recommended safety and reliability improvements to the existing pump station. Replace the existing pump station during San Fransiquito Creek levee construction.	High	Short	Public Works	In progress
3.	O'Connor Pump Station replacement. Replace the existing pump station during San Fransiquito Creek levee construction.	Medium	Long	Public Works	In progress
4.	Runnymede Storm Drain. Complete the second phase of the Runnymede project, which consists of dredging the existing storm drainage canal from the Runnymede Street outfall to the detention pond at the O'Connor Pump Station, and extending culverts from Bay Road.	High	Short	Public Works	Completed
5.	University Village outfalls. Complete the repair and maintenance of three storm drain outfalls located near the University Village neighborhood (eastern end of Purdue Avenue, the northern end of Fordham Street and the eastern end of Stevens Avenue).	Medium	Medium	Public Works	Not started
6.	Storm Drain Master Plan implementation. Implement necessary improvements to the City's storm drain system identified in the Storm Drain Master Plan. Utilize the master plan for making long-term strategic decisions on new drain infrastructure investments, and regularly update.	High	Long	Public Works	In progress
7.	Sewer Master Plan implementation. Implement the necessary improvements to the City's sanitary sewer system identified in the 2015 Sewer Master Plan Update for the East Palo Alto Sanitary District.	Medium	Long	Public Works	Not started